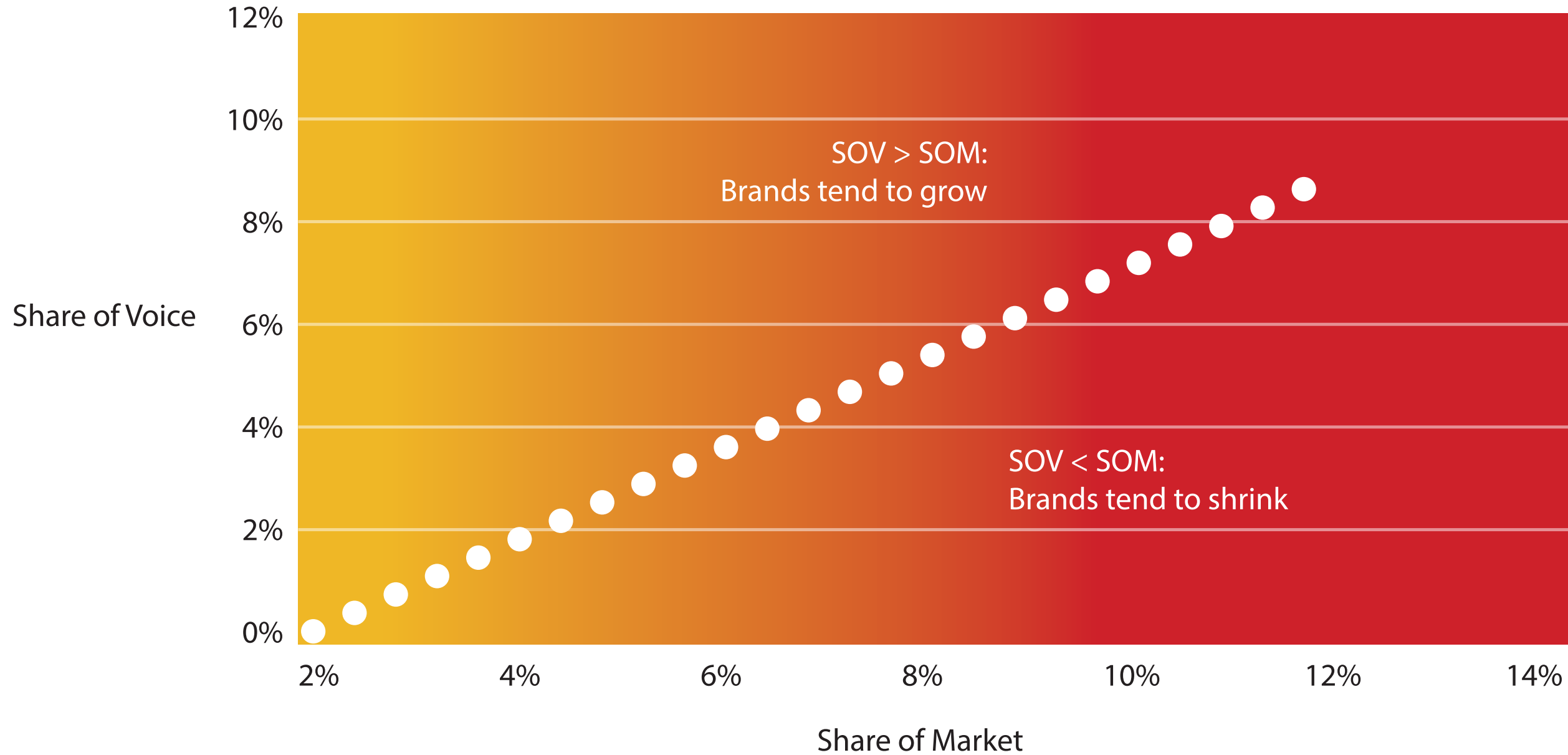
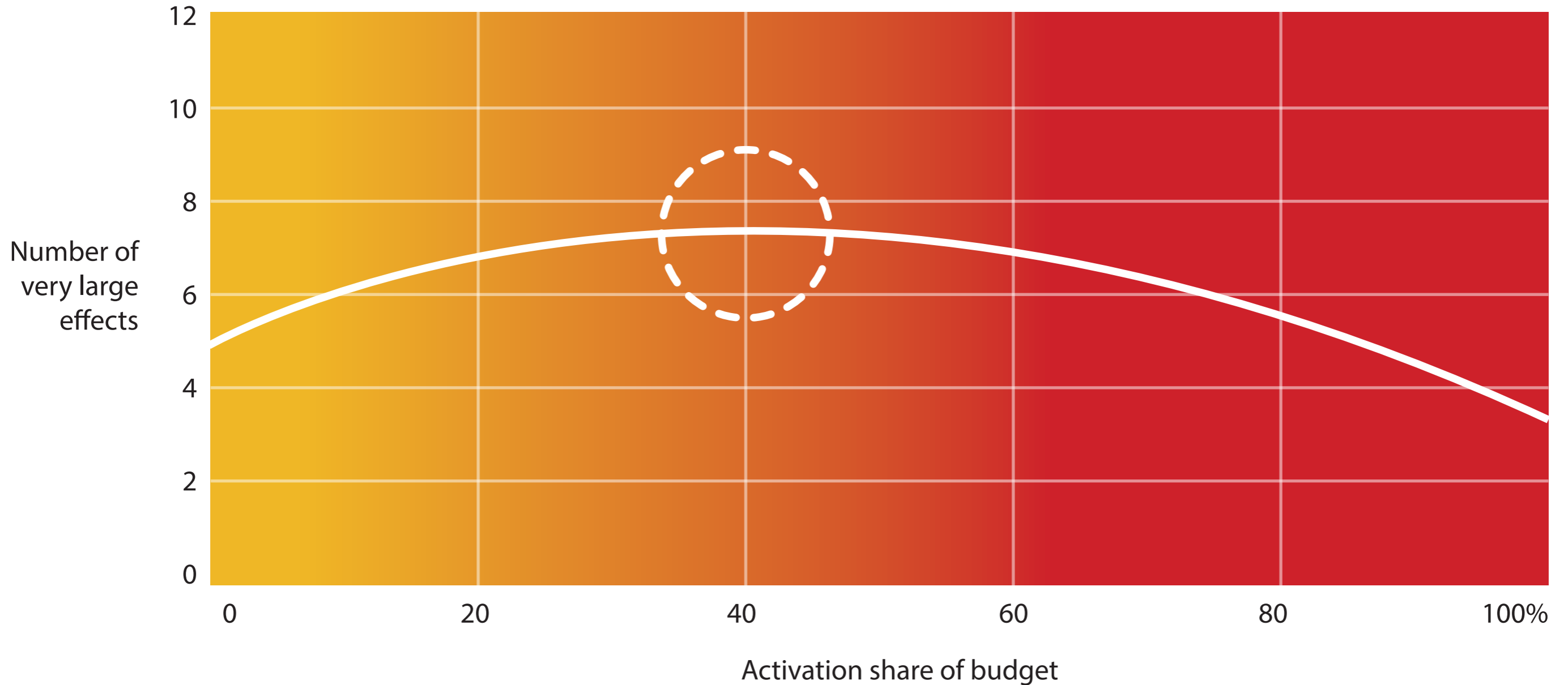


Historically share of voice has driven share of market



Source: Les Binet and Peter Field, *Media in Focus: Marketing Effectiveness in the Digital Era*, IPA, (Figure 07)

The 60:40 split delivers maximum effectiveness

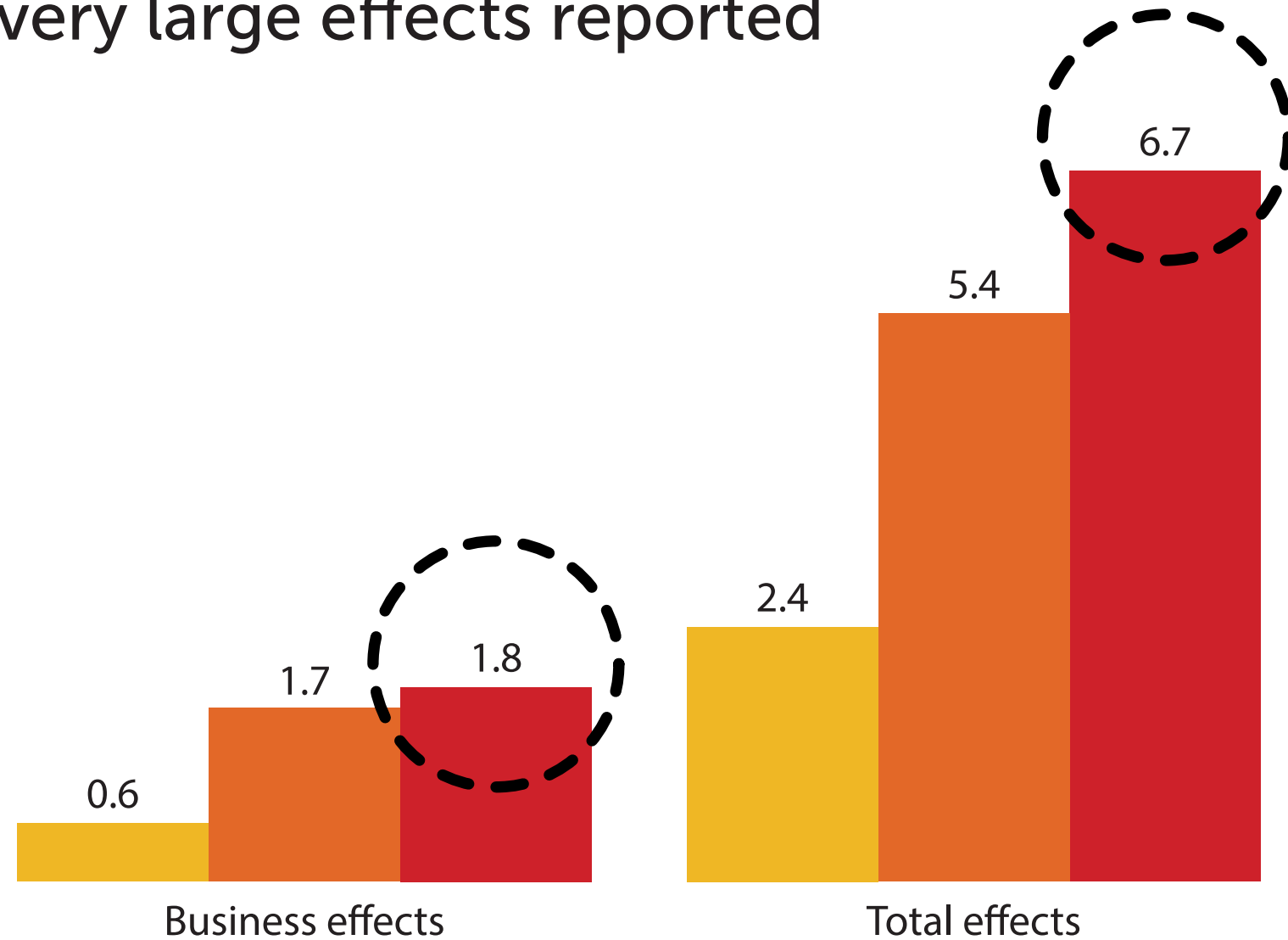


Source: Les Binet and Peter Field, *The Long and the Short of It*, IPA, (Figure 38)

The broader the reach, the broader the effects

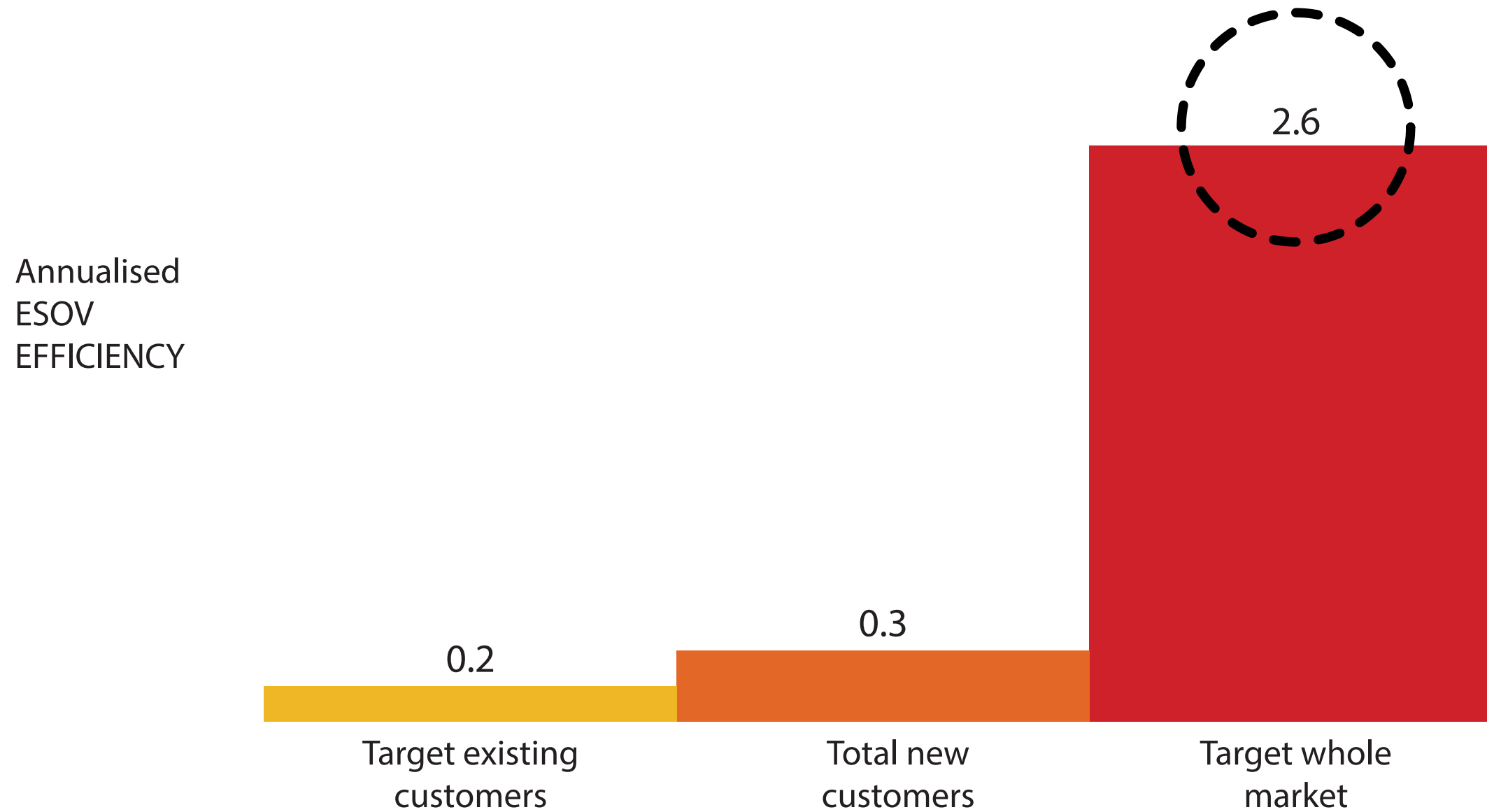
Average number of very large effects reported

For campaigns targeting:



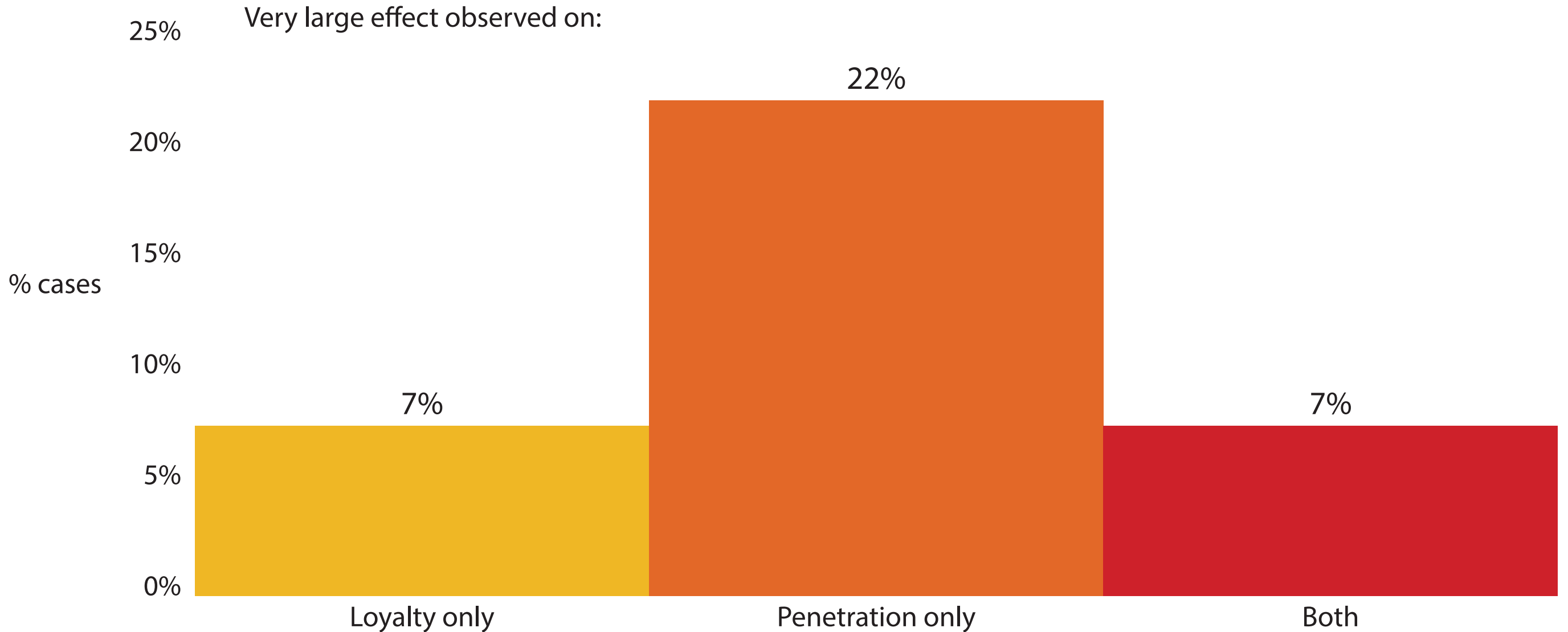
Source: Les Binet and Peter Field, *The Long and the Short of It*, IPA, (Figure 18)

The broader the reach, the greater the efficiency



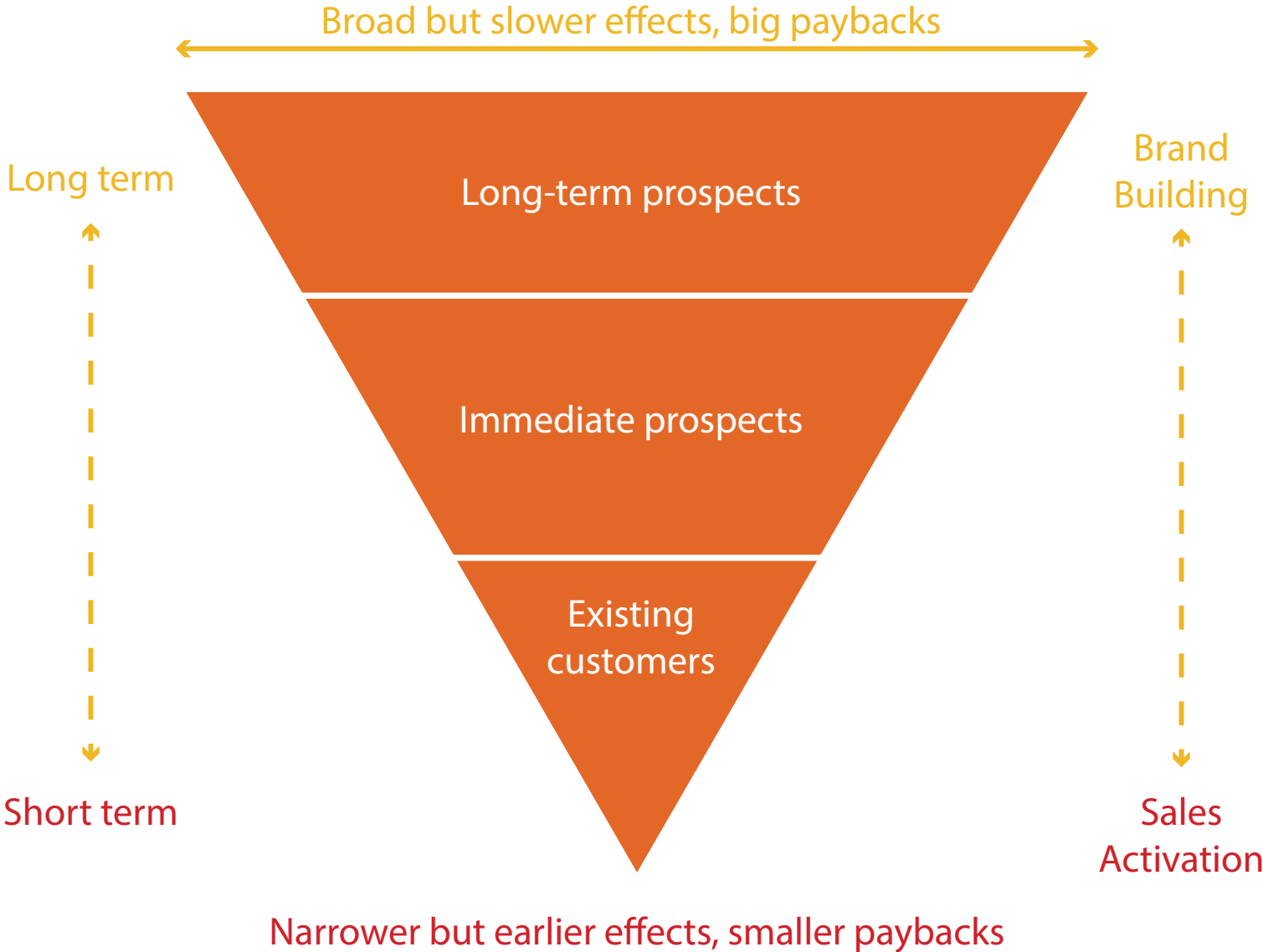
Source: Les Binet and Peter Field, *The Long and the Short of It*, IPA, (Figure 21)

Penetration is the main driver of very large business effects



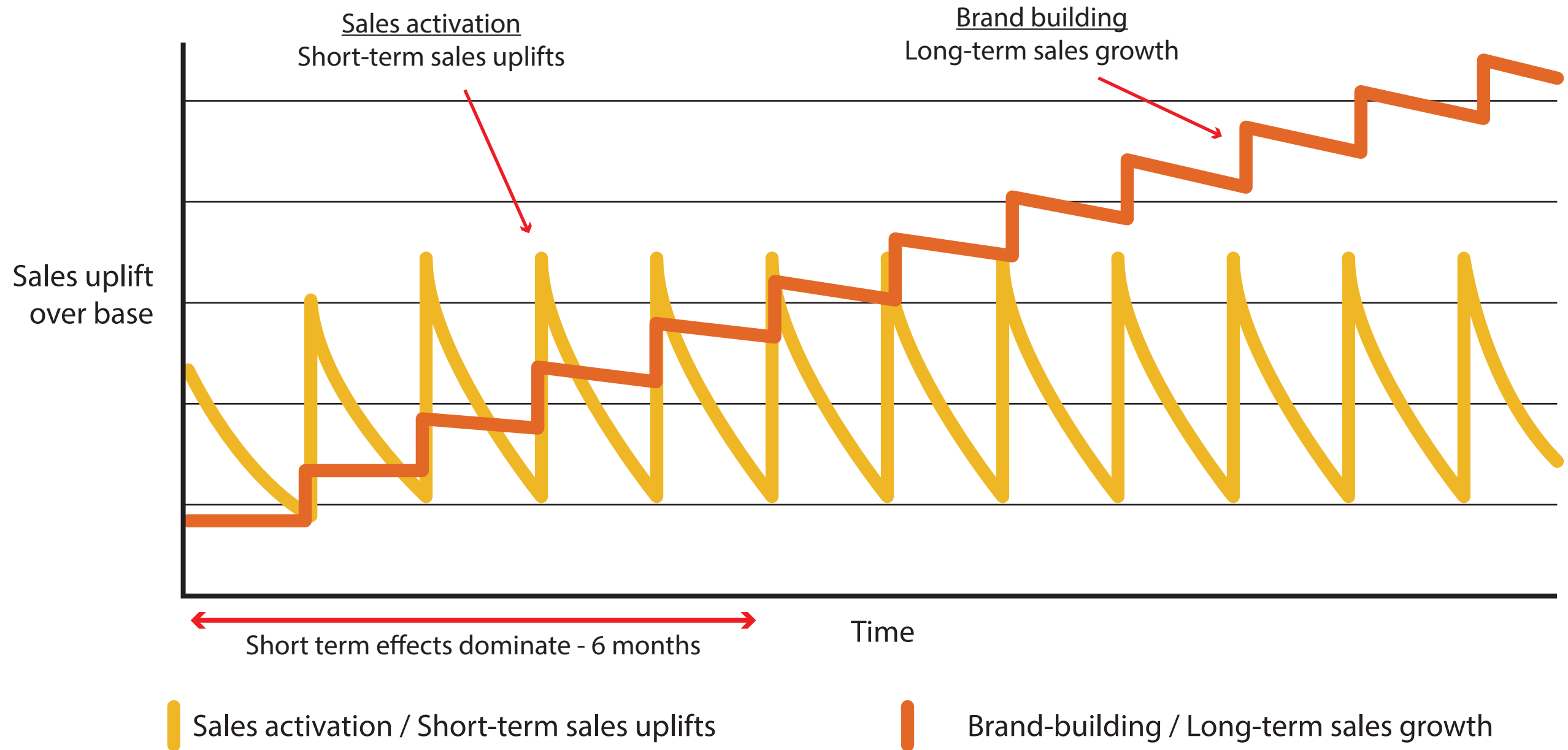
Source: Les Binet and Peter Field, Eff Week 2016, 'Marketing in the Digital Age', IPA

A long-term outward focus brings broader and bigger effects



Source: Les Binet and Peter Field, *The Long and the Short of It*, IPA, (Figure 22)

Brand-building and sales activation work over different timescales



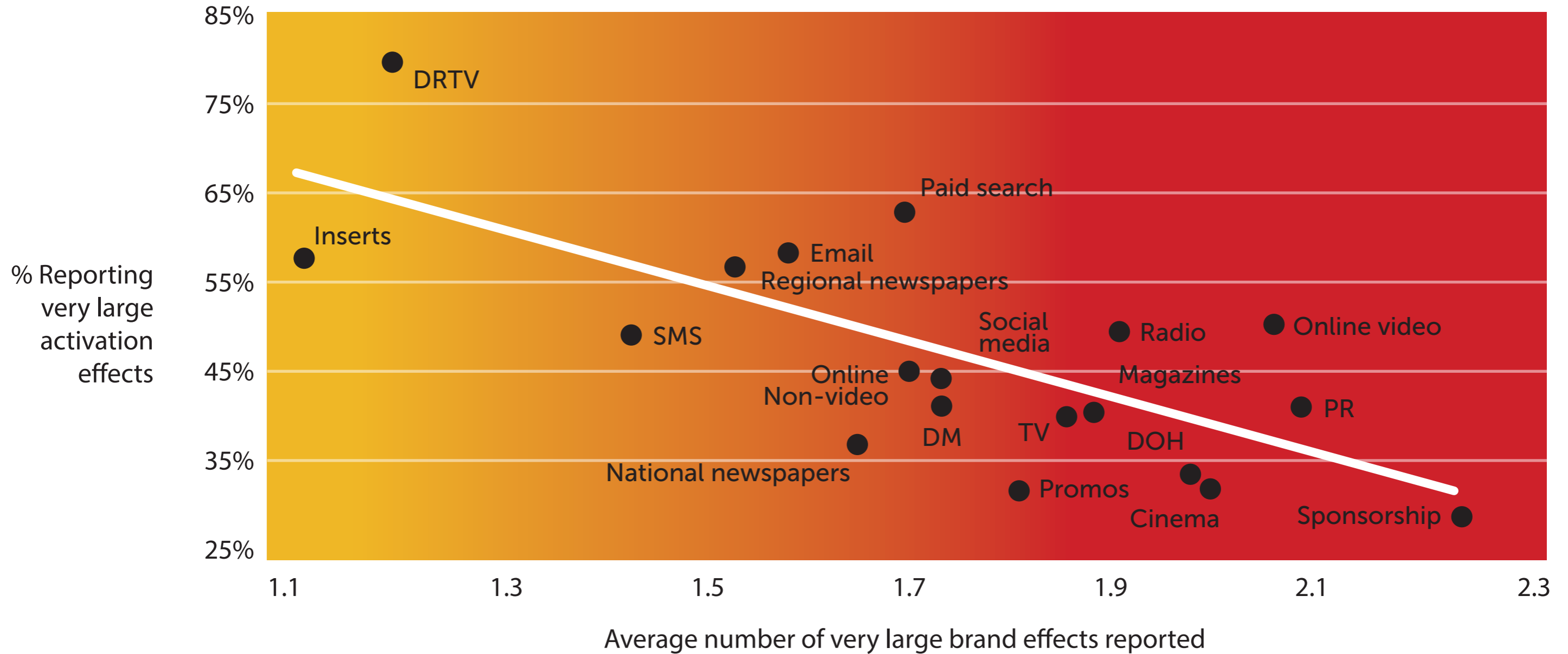
Source: Les Binet and Peter Field, *Media in Focus: Marketing Effectiveness in the Digital Era*, IPA, (Figure 02)

The differences between brand building and sales activation

Brand Building	Sales Activation
Creates mental brand equity	Exploits mental brand equity
Influences future sales	Generates sales now
Broad reach	Tightly targeted
Long term	Short term
Emotional priming	Persuasive messages

Source: Les Binet and Peter Field, *Media in Focus: Marketing Effectiveness in the Digital Era*, IPA, (Figure 01)

The trade-off between brand and activation effects across channels

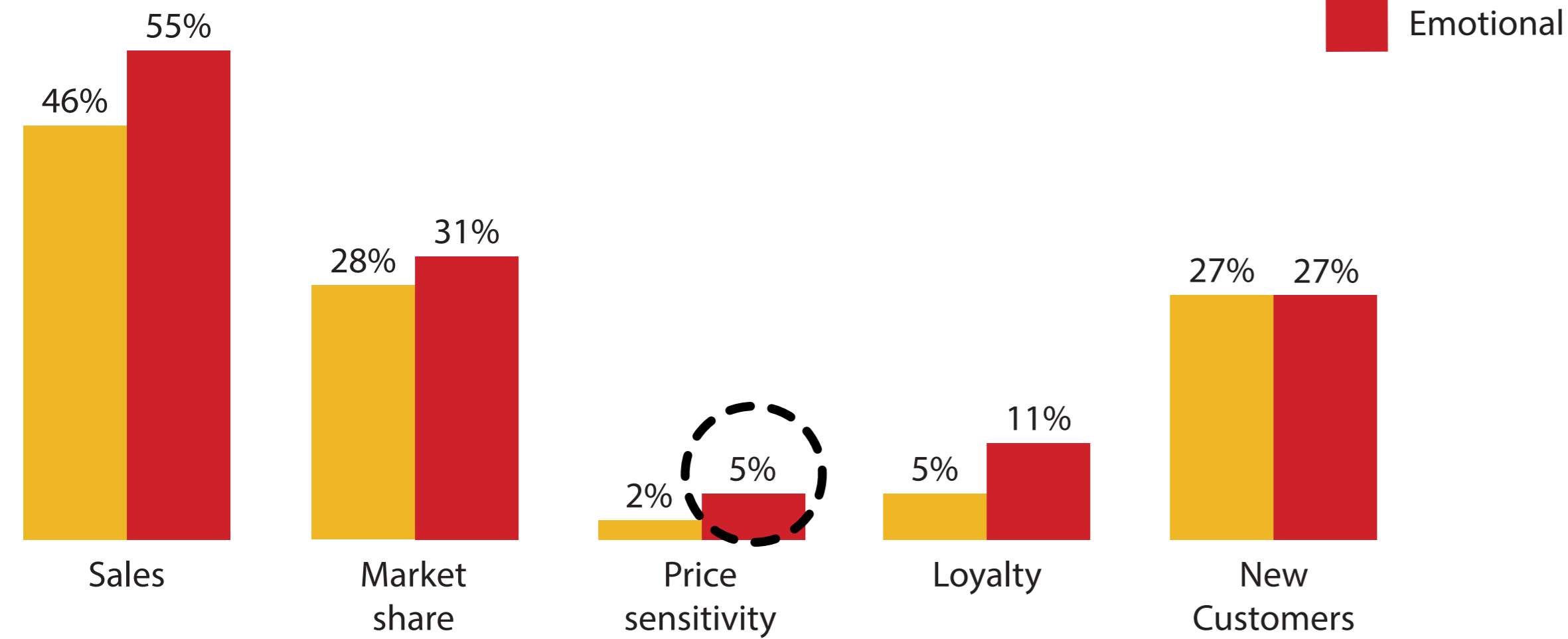


Source: Les Binet and Peter Field, *Media in Focus: Marketing Effectiveness in the Digital Era*, IPA, (Figure 27)

Emotional campaigns are more effective on almost all business metrics especially long-term

Emotional campaigns yield stronger long-term business effects

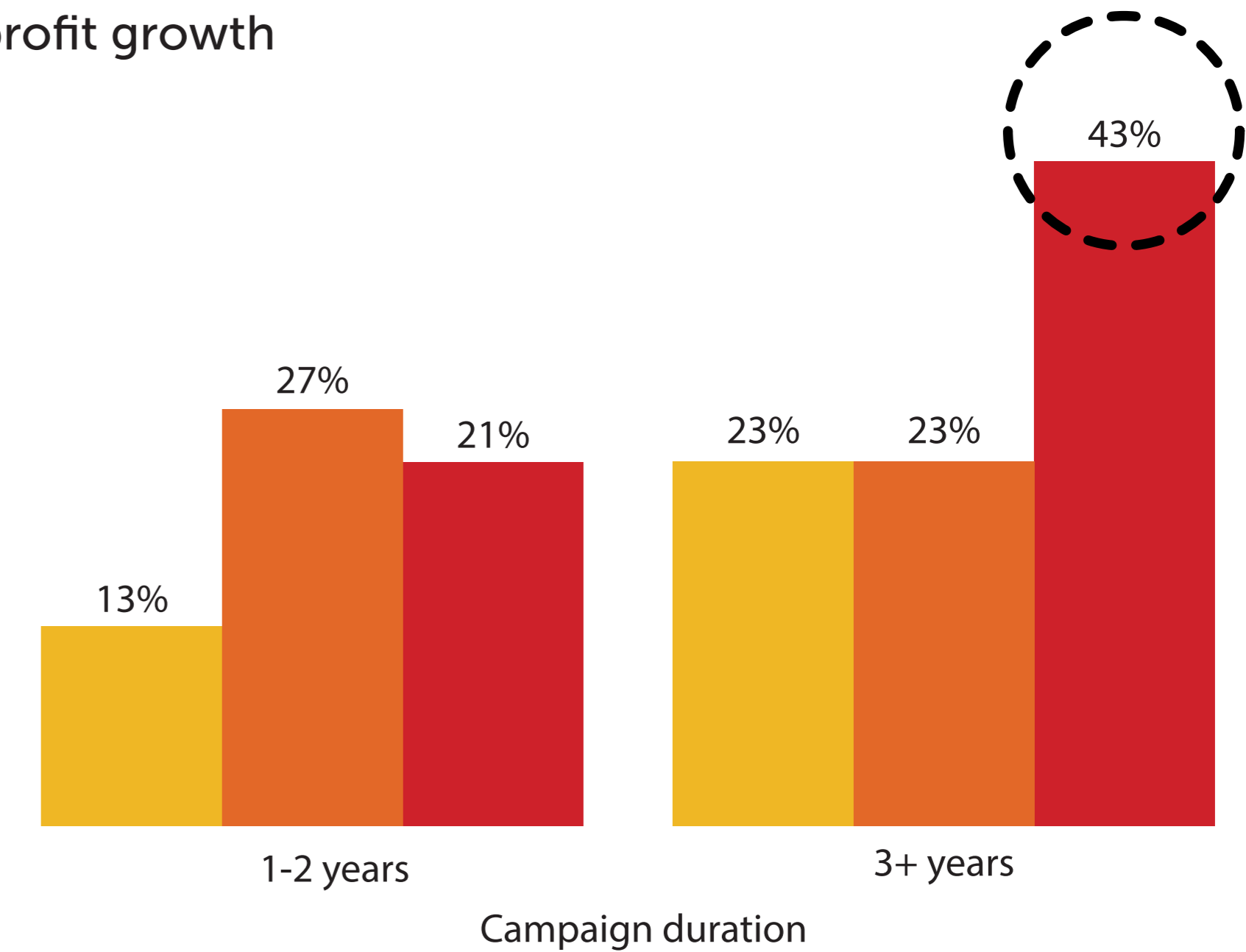
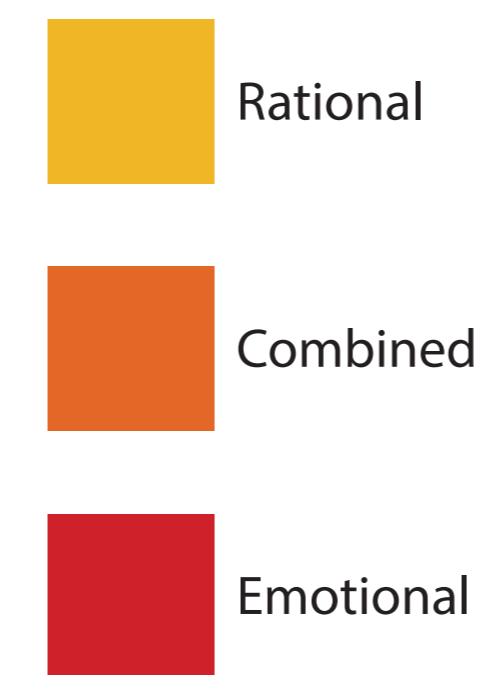
% reporting very large effects on business metrics



The longer the time rame the more emotions drive profit

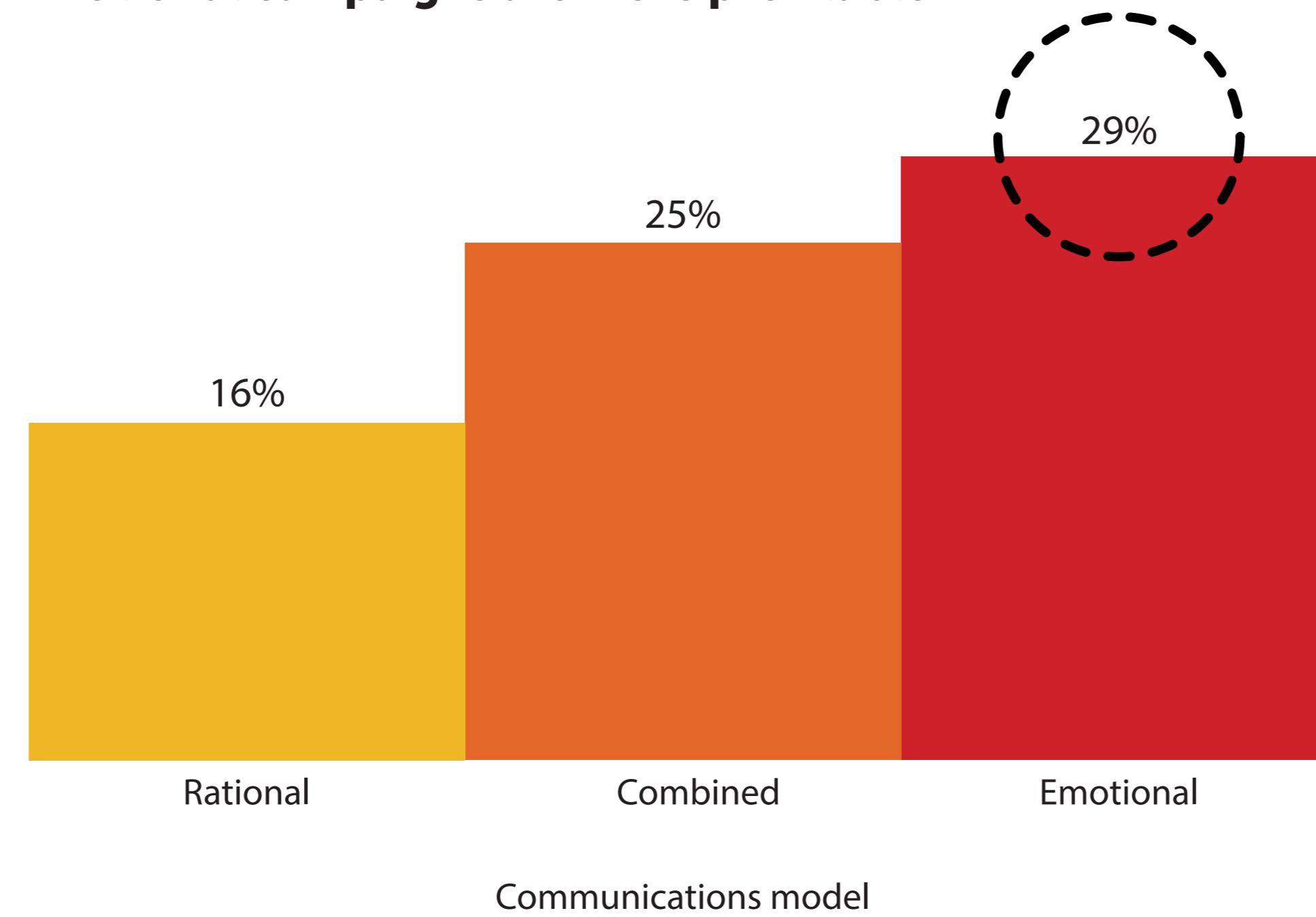
% reporting very large profit growth

For campaigns targeting:



Emotional campaigns are more profitable

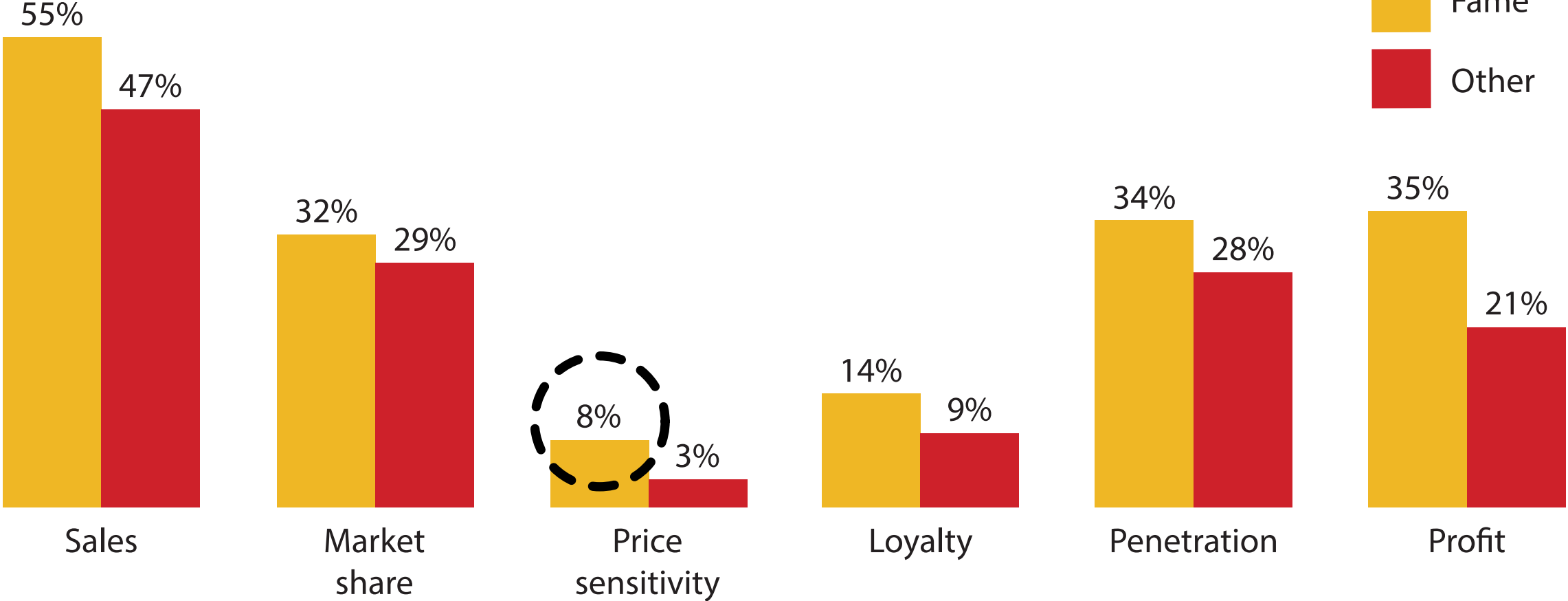
% reporting very large profit growth



Fame-driving campaigns out-perform others on all business metrics

% reporting very large improvements in each metric

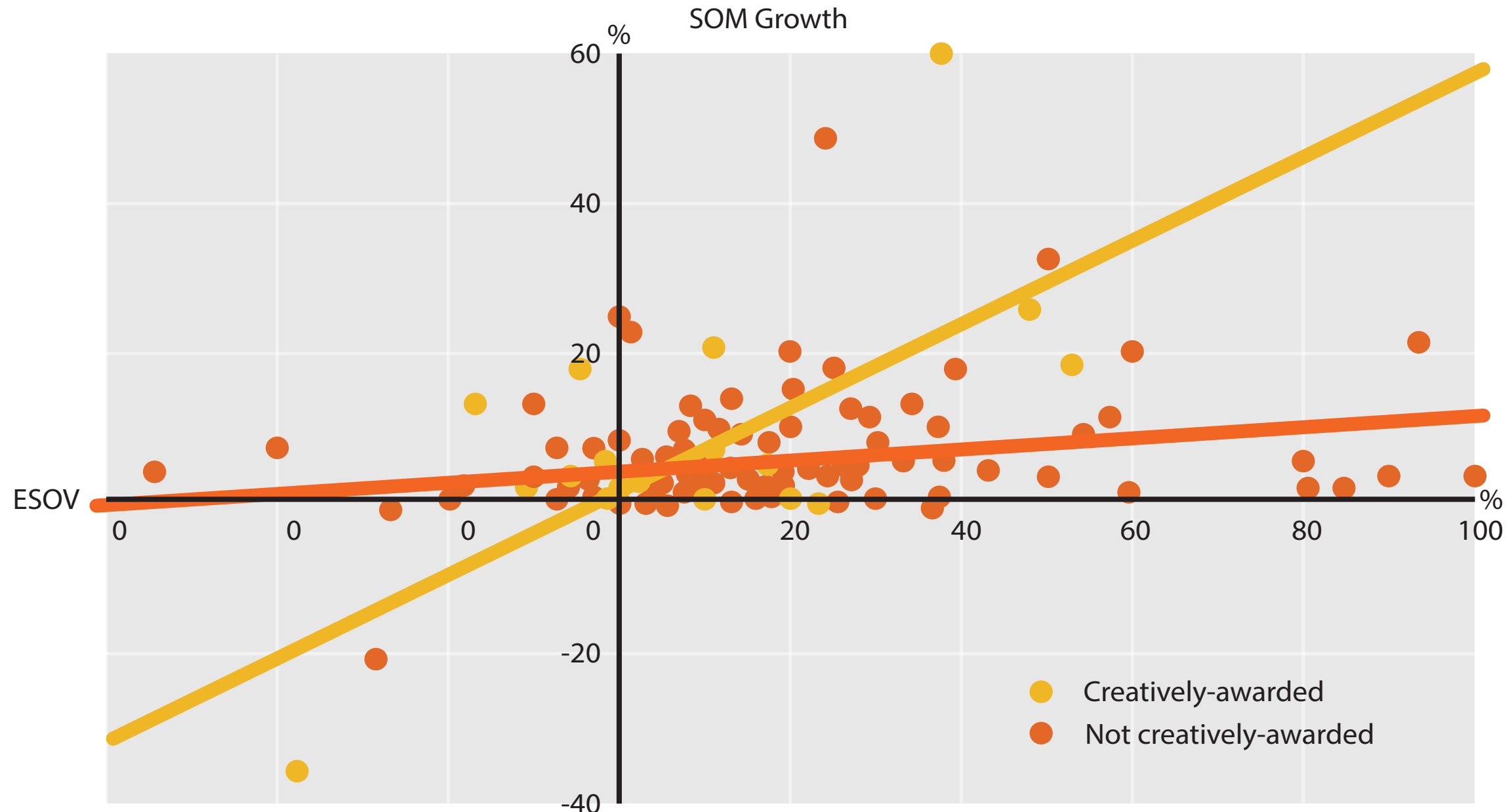
For campaigns that are:



Source: Les Binet and Peter Field, *The Long and the Short of It*, IPA, (Figure 60)

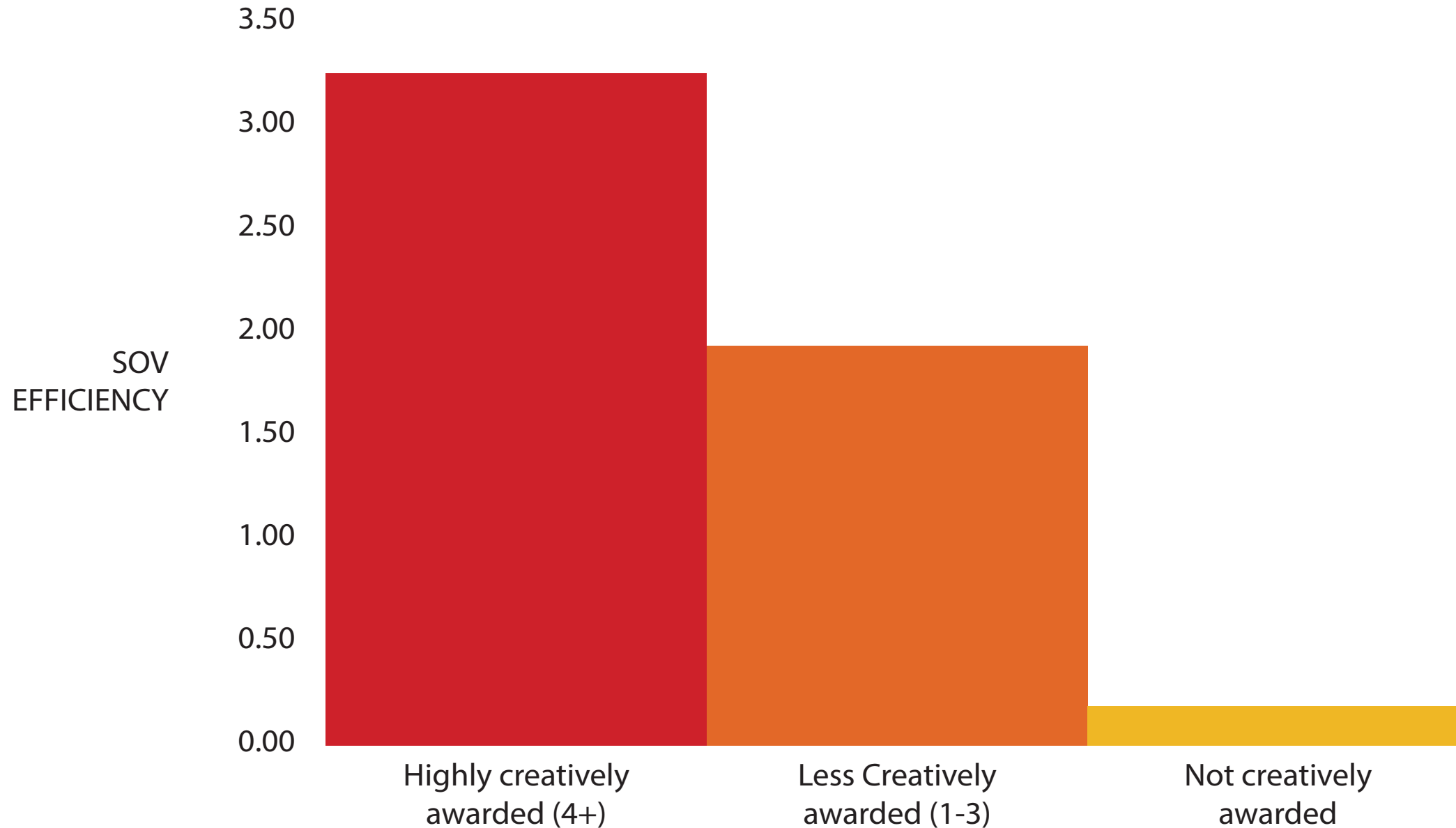
Creatively awarded campaigns are 11 times as effecient at driving Share of Market growth

Comparison of the efficiency of creatively-awarded and non-awarded campaigns



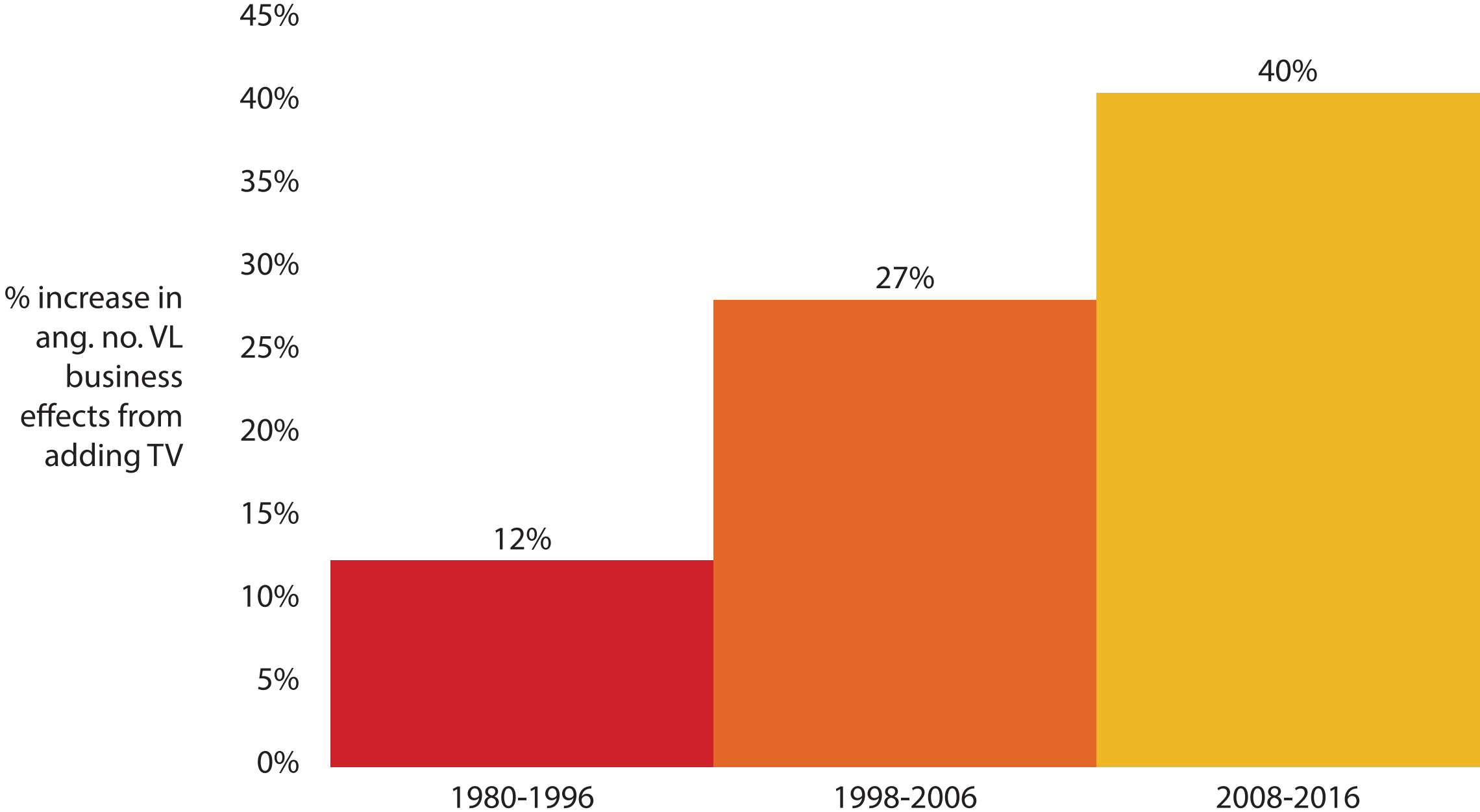
Source: Les Binet and Peter Field, *The Link Between Creativity and Effectiveness*, Thinkbox/IPA, (Figure 06)

Very highly creatively awarded campaigns are the most efficient of all (1996-2014)



Source: Les Binet and Peter Field, *Selling Creativity Short*, IPA, (Figure 44)

TV has become more effective, 1980-2016



Source: Les Binet and Peter Field, *Media in Focus: Marketing Effectiveness in the Digital Era*, IPA, (Figure 36)

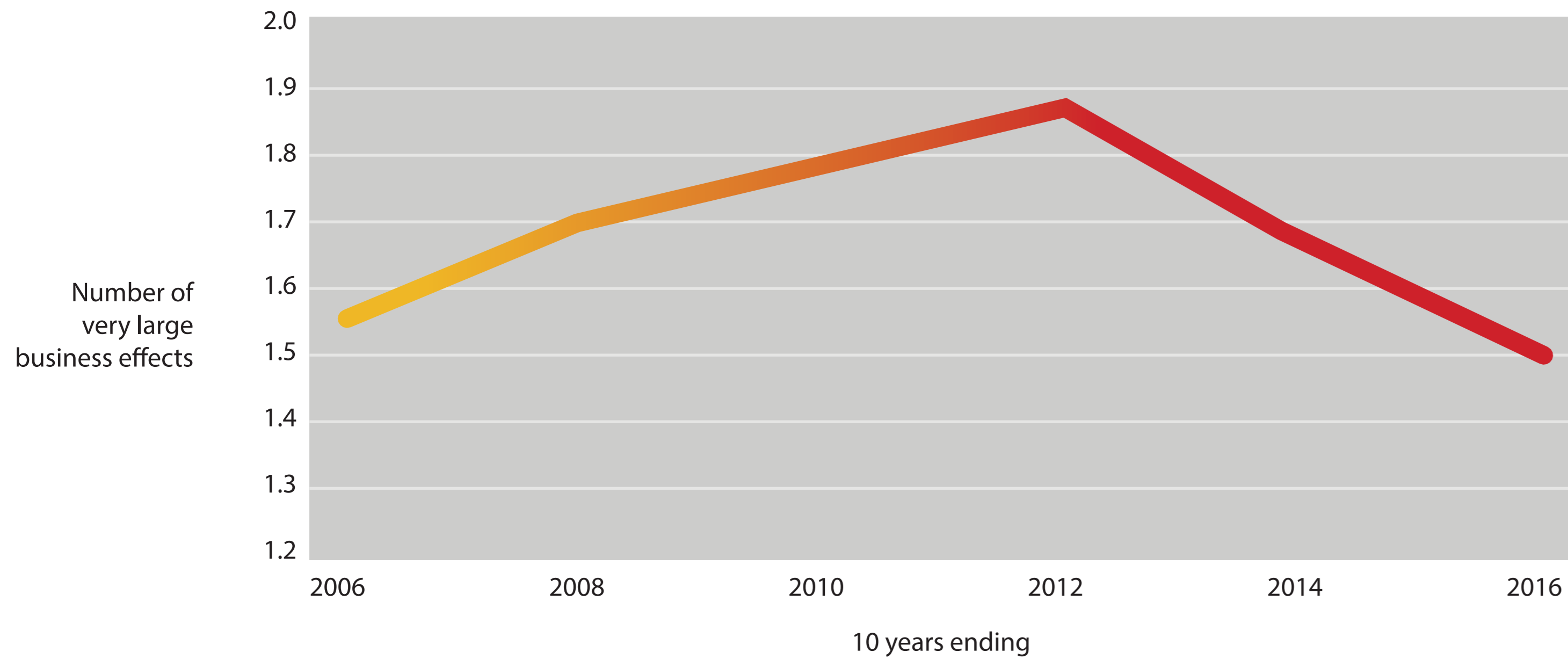
Short-termism boosts ROMI but not profit growth



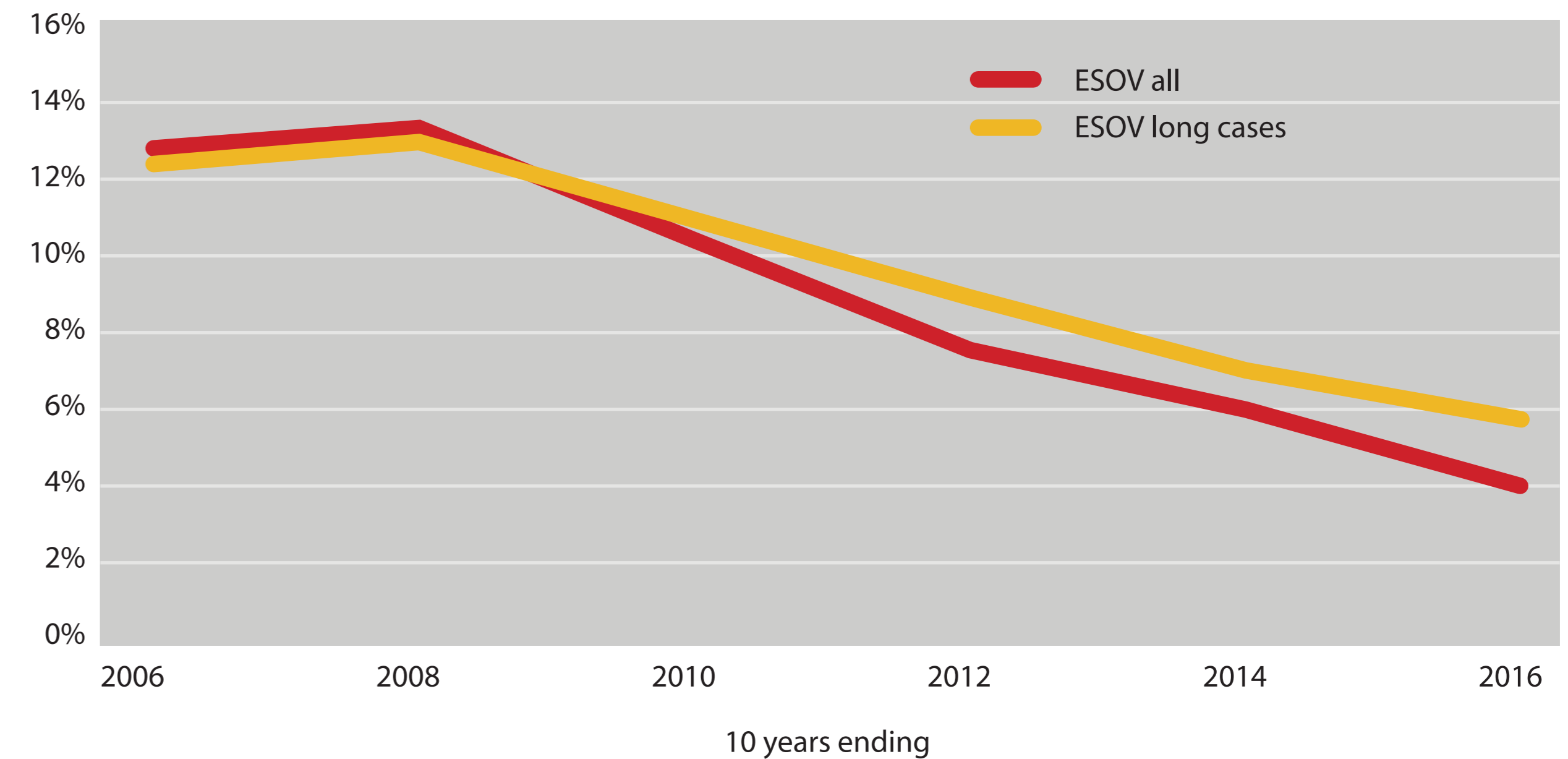
Source: Les Binet and Peter Field, *Media in Focus: Marketing Effectiveness in the Digital Era*, IPA, (Figure 62)

Some emerging and destructive trends in effectiveness

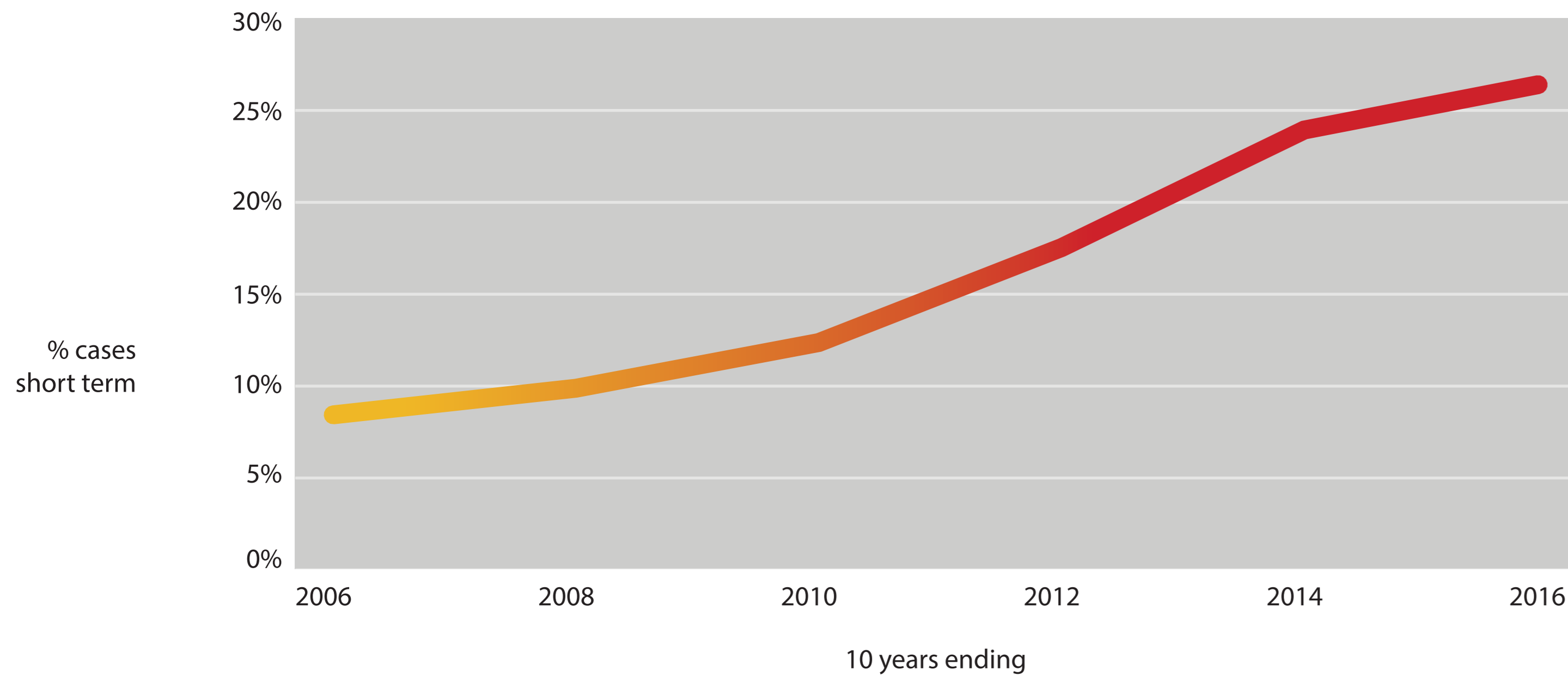
Campaign effectiveness has fallen



Budgets (ESOV) have been falling across the board



Short-termism has been rising



Even long-term cases have lost efficiency

